

Beyond Bonds – Value adding strategies in Direct Lending

Only for institutional clients

Basel, 17 April 2024

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Private Debt Sources and cost of capital in private markets



- Baloise focuses on the most senior part of private debt market
- 1L and unitranche loans historically produced produced yields up to 12% gross¹
- Unitranche is a loan that combines senior and subordinated into one instrument

Corporate Direct Lending Spreads remain stable



- US BSL loans represent the most liquid part of the private debt market
- CDL loans typically produce up to 3% higher yields¹ than BSL
- While the total yield is volatile, the spreads have remained stable over the years

Source: Morningstar LSTA US Leveraged Loan 100 Index; Aksia Direct Lending Outlook 2024 ¹ Historical price evolutions and returns are no indications of future results

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Private Debt Historical returns



Source: S&P 500 and Barclays Aggregate – Yahoo Finance; Cliffwater Direct Lending - <u>www.cliffwaterdirectlendingindex.com</u> Historical price evolutions and returns are no indications of future results Direct lending has proven over the years to provide stable and attractive returns, especially when compared to equities and bonds.

This is driven by:

- **Illiquidity premium** and longer holding periods, which allow lenders to achieve higher value creation.
- The **issuance fee of the loan** ("OID") is credited to the investors.
- Additional credit protection
 through covenants
- Alignment of interests with the equity sponsor >40% equity cushion

Importance of Diversification Default rates



- Private debt is a risky asset class; default rates expected to rise
- Average long-term default rate around 3% (expected to be reached by end of 2024)
- Leveraged loans typical recovery: 50-70%
- Direct lending typical recovery: 60-80%
- Diversification & risk mitigation is key!

Source: Leveraged Comentary & Data **baloise**

Importance of Diversification Baloise CDL target portfolio

Target Portfolio

- 1. Highly diversified across countries and industries; max 2% per issuer
- 2. Senior focused allocation, leverage limited at average of 5.5x EBITDA
- 3. Sponsor backed transactions, min 70% with covenants
- 4. Fully hedged into EUR (or CHF)
- 5. Evergreen structure with a fast portfolio build up
- 6. Semi-annual interest distributions of ~3.0-3.5% (Annualized net 6-7%)
- Quarterly liquidity (subscriptions and redemptions¹) in a structurally illiquid asset class



NAV Development



Interest Distribution



¹ Subject to additional conditions **baloise**

Evergreen structure And capital efficiency



Source: Baloise Asset Management; for illustrative purposes only

It is assumed that both funds invest into loans providing 8.0% return and that the loans are held at cost (i.e. no mark-to-market volatility).

¹ Historical price evolutions and returns are no indications of future results

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- Closed-end funds typically quote the IRR as the main performance metric
- However «You can't eat IRR» (Howard Marks)
- Efficient use of capital creates a higher return multiple
- Evergreen allocation produces up to 85% higher return on capital (76% vs 41%)¹
- Evergreen allocation can be turned to a self-liquidating closed-end fund at clients request

Fee terms Alignment of interest

Typical fund terms	Closed-end Funds ¹	Baloise CDL Fund
Management fee	0.75 – 1.25%	0.85 – 1.20% ²
Performance hurdle ³	5%	EURIBOR + 4%
Perf. Fee	10%	10% (HWM) ⁴
Term	7y +1+1	Evergreen 1y lock-up⁵

- Performance fees serve as compensation for beating the benchmark
- Unrealized performance fees are reserved and can go negative this serves as a High-Water-Mark, resulting in strong **alignment of interest**

¹ Source: Baloise Asset Management

² Inclusive of Baloise and underlying manager fees, subject to size discount;

³Based on European Waterfall (fund level performance) and net of all costs;

⁴ High Water Mark;

⁵ No redemption possible during initial build up (first 3 years)

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Indicative: CDL yield vs. EURIBOR and Hurdle⁶

⁶ The indicative Direct Lending Yield is calculated as ICE BofA EUR High Yield Bond Index + 3.0% (historical interest rate advantage).

Baloise Corporate Direct Lending Fund Access to top-tier managers



Complementarity of managers is core of the Baloise strategy

With Baloise as an anchor investor, investors profit from:

- Scale effects and attractive pricing
- Reduction of operational risks through choice of different managers plus additional risk control by Baloise
- Innovative structure allows for liquidity in an illiquid asset class

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Manager Selection Process

- Starting from 45 managers
- After initial meetings and reviews: shortlist of 27
- Economic & investment analysis conducted and reviewed within the IC

- 9 managers undergo the extensive due diligence (incl. Legal, risk management, ref.calls and ESG)
- 5 managers selected

- Additional level of negotiations regarding structuring, implementation and economic terms
- 2 managers with strongest risk controls and track record selected



Manager Summary: Hayfin HAYFIN

Manager overview

Headquarters	London	
Year Founded	2009	
CEO	Tim Flynn	
Employees	200	
AuM	€31 bn	
Asset focus	 Direct Lending 	
	 Tactical Solutions 	
	 Special Opportunities 	
	HY & BSL	

Manager description

- Specialized lending solutions to European middle-market companies and private credit situations
- Founder: Tim Flynn, ex co-head **European Leveraged Finance Goldman Sachs**
- Original seed capital from 3 pension funds
- Global player with 13 offices around the world.

Source: Hayfin, data period: Dec. 2009 - Jun. 2023. Fund Performance for Euro sleeve as of Dec. 2023. ♦ baloise

Direct lending Track Record			
Regi	ion	Industry	
UK	37%	Information Technology	16%
DACH	17%	Healthcare & Education	22%
France	19%	Consumer Discretionary	12%
Benelux	6%	Industrials	26%
USA	11%	Financials	4%
Nordic	2%	Consumer Staples	6%
Spain	4%	Real Estate	9%
Deploy	vment	Investment stats	
Deploy Year	r ment EUR bn	Investment stats Gross return (ann.)	6.9%
			6.9% -0.2%
Year	EUR bn	Gross return (ann.)	
Year 2018	EUR bn 1.83	Gross return (ann.) Loss rate (ann.)	-0.2%
Year 2018 2019	EUR bn 1.83 1.54	Gross return (ann.) Loss rate (ann.) Leverage at entry (avg)	-0.2% 4.70x
Year 2018 2019 2020	EUR bn 1.83 1.54 3.10	Gross return (ann.) Loss rate (ann.) Leverage at entry (avg) Median EBITDA EURm	-0.2% 4.70x 41.9
Year 2018 2019 2020 2021	EUR bn 1.83 1.54 3.10 3.50	Gross return (ann.) Loss rate (ann.) Leverage at entry (avg) Median EBITDA EURm EBITDA margin	-0.2% 4.70x 41.9 26.1%

Fund Performance				-
Fund	Vintage	Size EUR mn.	IRR	TVPI
DL BS	2009	593	n/a	n/a
DLI	2013	2'027	6.1%	1.17x
DL II	2016	2'642	4.8%	1.20x
DL III	2019	2'677	7.8%	1.25x
DL IV	2021	2'637	9.2%	1.09x

Manager Characteristics

- Specialized credit manager with a strong risk focus and experienced restructuring team
- Industry agnostic approach with very low loss rates

 Strong track record with 5-8% net returns in a zero-rate environment

Manager Summary: Permira

PERMIRA

Manager overview

Headquarters	London
Year Founded	D. Hirschman / A. Stefanescu
CEO	1985
Employees	70
AuM	€14.4 bn
Asset focus	Private Equity
	Direct Lending.
	Strategic Credit
	CLO

Manager description

• Founded as a number businesses under the Schroder Ventures brand, later re-named to Permira.

2023

1.80

- Permira Credit was established in 2007 and since then is managed as a standalone entity.
- Mostly owned by the partners and up to 10% is owned by Petershill – alternative arm of Goldman Sachs.
- The partnership is helpful for growing the private credit business

Source: Permira, data period: Dec. 2014 – Sep. 2023

Direct lending Track Record			
Re	gion	Industry	
UK	45%	Information Technology	33%
DACH	15%	Healthcare & Education	20%
France	16%	Consumer Discretionary	29%
Benelux	14%	Industrials	13%
USA	4%	Financials	1%
Nordic	2%	Consumer Staples	3%
Spain	0%	Real Estate	1%
Deplo	oyment	Investment stats	
Year	EUR bn	Gross return (ann.)	5.4%
2018	0.40	Loss rate (ann.)	-0.3%
2019	1.12	Leverage at entry (avg)	4.50x
2020	0.29	Median EBITDA EURm	18.7
2021	1.09	EBITDA margin	19.2%
2022	1.50	Equity cushion	58.0%

Fund Performance				
Fund	Vintage	Size EUR mn.	IRR	TVPI
PCS2	2014	411	6.0%	1.30x
PCS3	2016	1'187	6.1%	1.23x
PCS4	2019	2'572	6.8%	1.13x
PCS5	2022	2'800	n/a	n/a

Sponsor / Sole+lead

94% / 79%

Manager Characteristics

- Manager with long history in private markets
- Focus on non-cyclical and cash generative sectors
- Consistent track record above 6.0% net in the zero-rate environment
- Perfect complement to Hayfin as both are sole/majority lenders with different focus

Beyond Bonds Conclusions

- Corporate direct lending produces **attractive returns** comparable to public equities but with **lower risk**
- Addition of CDL improves the **portfolio** diversification and Sharpe ratio
- **Risk management** is crucial as debt investors have no upside
- Evergreen allocation produces highest return on capital
- **Fees** should not hinder investor returns, but also should incentivize the managers



Source: Bloomberg, March 2024; Cliffwater Direct Lending Index per Dezember 2023.

Opportunities and risks of Corporate Direct Lending In our opinion, the opportunities outweigh the risks



Important note: The risk factors listed here are not exhaustive and not weighted. Please be sure to refer to the other risk factors in the Private Placement Memorandum before investing

Appendix



Term sheet

General		
Name	Baloise Private Assets SCS SICAV-RAIF – Sub-Fund VIII Baloise Corporate Direct Lending Feeder Fund	
Portfolio Consultant Administrator Depositary AIFM	Baloise Asset Management AG U.S. Bank Global Fund Services Elavon Financial Services DAC BKN Capital	
Target size	EUR 500m	
Fund currency	EUR	
Target returns	7-9% net	
Structure	Luxembourg Reserved Alternative Investment Fund (RAIF) in the form of a "Société en commandite simple" (SCS)	
Investment Manager	Two to three experienced Corporate Loan Managers	
Valuation method	Amortized cost	
Valuation frequency	Quarterly	
Accounting method	Luxembourg GAAP	
Derivatives	Only for hedging currency risk	
Income Distribution	Semi-annual (March and September)	

Maturity, Notices a	nd Closings	
Format and Maturity	Evergreen 50 Years ¹ with possibility to extend	
Closings / Dealing Dates	First dealing date: Q2 2024 Subsequent closings on a quarterly basis in March, June, September and December. Subscriptions received until prior month end.	
Investment period	3 years for anchor investors, fully paid-in after that (subject to size limitations).	
Subscriptions	The clients will be able to subscribe to the fund on a quarterly basis. The subscription amount will be called into the fund as it builds up.	
Redemptions	After the initial lock-up of 1 year (3 years within investment period) investors can apply to the General Partner to redeem their units subject to additional conditions. Investors can choose whether their redemption should be matched or go into run-off (see below).	
Matching	Redeeming investors will have an option to be matched with subscribing investors. Such an option if ticked will be applicable until the end of financial year at which point the remaining amount will be put to run-off	
Run-off	At the end of financial year all outstanding redemptions will be put into a run- off share class. This share class will contain pro-rata exposure of all portfolio positions at the time of creation. Any distributions resulting from such portfolio (whether interest or capital) will be returned directly to investors. *Note: investors in the run-off share classes might be called capital to support restructuring of underperforming loans in the run-off portfolio	

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¹ Statutory limit for maturity which can be extended at the super-majority approval of the Limited Partners

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HAYFIN DIRECT LENDING OVERVIEW

HAYFIN CAPITAL MANAGEMENT

April 2024

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HAYFIN AT A GLANCE



Global footprint with on the ground personnel in 11 countries, providing local, in time-zone solutions for our Partners

Non-investment offices: Dubai, Munich, Luxembourg, San Diego, Singapore, Stockholm, Tokyo.





DIRECT LENDING: DISCIPLINED STRATEGY EMPHASISES CAPITAL PRESERVATION AND STRONG CURRENT INCOME

Seek to deliver 7.5%+ net IRR¹ through senior secured investments in middle and upper-middle market companies

- Focus on European corporate middle and upper-middle market financings (targeted median EV of €400-750m and EBITDA of €40-€75m)
- Senior secured, floating-rate instruments backed by robust cash flow and/or asset coverage
- Cash yield margin plus base rate currently over 9% with up-front fees to further enhance returns
- Self-originated, primary investments and opportunistic purchases of illiquid debt instruments
- Conservative investment strategy (40-55% LTV and 4.0x-5.5x leverage), <1bp annualised realised loss since inception
- Focus on well-structured and rigorous documentation driven by highly experienced in-house legal resource
- Thoughtful implementation of ESG framework into the firm's culture and investment processes seeks to uncover hidden reputational and credit-specific risks



Target returns reflect Hayfin's objectives in selecting and making investments and are based on both current market conditions and historical returns. Target returns should be viewed as hypothetical and are not a guarantee of future performance and there can be no assurance that such returns will be realized. Fund fees reduce returns to investors. There can be no guarantee that investment strategies will perform as expected, even with the application of tested, high-quality processes. No strategy, formula or approach can guarantee gains or avoid losses. See 'Notes to Investment Performance' for more information on targeted returns and the impact of fees on returns to investors.





CAPITALIZE ON DIFFERENTIATED, KEY INVESTMENT THEMES

Primary / Direct Opportunities			Bank Replacement / Indirect Sourcing / Secondary Trades
New Relationships	Existing Relationships	Industry Specialisation and Non-Sponsored	Opportunistic Deal Flow
Transactions with new borrowers, sourced via Hayfin's strong relationships with sponsors	Transactions with existing borrowers driven by local sourcing model	Less competitive "off-the-run" transactions, driven by deep industry specialisation and local networks	Capitalise on market weakness in stalled bank syndications and secondary trades
G The Citation Group	FE fundinfo		altadia
A ZETS	Hyve Looping	Amicus Therapeutics	IFS
GoodLife FOODS	CloserStill	Hipp	OPTI GROUP 💋

Names and logos are representative only and do not guarantee that investors will be placed in a portfolio that includes these securities or issuers and there is no guarantee that an investment in these or other issuers will be profitable. See "Notes to Investment Performance" for more information on case studies/examples.





MARKET UPDATE: 2023 VS 2024 THEMES & OPPORTUNITIES

2023

Bank Replacement Opportunities

Private Credit increasingly used by borrowers to finance assets more traditionally financed in the syndicated market

Situations Where Existing Lenders Tapped Out

Add-ons within the portfolios of other lenders where they are out of dry powder at attractive terms

Add-ons to Existing

Borrowers

Significant source of deal flow during a slow M&A environment, investing with borrowers we know well

2024

Off-Market Bilateral M&A

As auctioned processes become more competitive, we are prioritising off-the run situations where we have a competitive edge

Refinancings

Increased refinancing activity compared to 2022/2023 will both generate deployment opportunities and drive repayments – but critical to position early with borrowers/sponsors given competitive market

Add-ons to Existing

Borrowers

Existing portfolio continues to be a significant source of deal flow, typically at more attractive terms than the broader market as processes are less competitive and usually bilateral

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CASE STUDIES

HAYFIN CAPITAL MANAGEMENT

April 2024

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GGW GROUP

Deal Characteristics		Company Profile	
Security Type	Senior Secured Loan (ACF)	Date of Investment	October 2023
Hayfin Firmwide Position	€150m	Country	Germany
Total Deal Size	€166m new money, €477m existing (23% HF)	Hayfin Industry	Insurance
Classification	Primary	Sponsor	Hg Capital
Margin	E+625bps	PF Revenue	€327m
OID	1.5% upfront, 1.5% deferred	PF EBITDA	€90m
Contractual Maturity	November 2027	LTV	45%
Expected IRR	16.4% (YT1)	Net Leverage	5.9x
Company Description Opportunity	 GGW Group is a leading commercial property & casualty ("P&C") insurance broker group in DACH (85% of sales) – ultimately serving SMEs. The Group was formed in Feb-20 with the aim to consolidate the German B2B insurance market (45 partners were acquired to date). Sales by insurance type: 88% P&C, 10% life & health, 2% other. Hg Capital had been invested since Feb-20 via two funds: Mercury 2 ('17 vintage) and Mercury 3 ('20), with no cash equity taken out. The sponsor was looking for additional facilities to fund near-term M&A (2023 pipeline) of which the majority had to be provided by a new lender due to existing lenders having no more capacity to increase their exposure, providing an opportunity for Hayfin to participate. Further, Hg aimed at a (partial) exit in Q4'23 / Q1'24. At that point in time, Hg was planning to run a wide lender education but with the ability for the incumbent lenders to provide a "soft" staple for the new financing. Hence, we viewed this as a good opportunity to get into a credit where there is also a chance to participate in a new deal in the short term. 		
Investment Thesis	 High level of recurring (~91%) and non-discretionary revenues with low churn (~95% retention rate). Non-cyclical, fundamentally growing end market. Leading player (#3 in Germany and #1 PE-owned) in a still fragmented market (~23% in Germany are not owned by a larger group). Strong valuation support with historical EVs in the low-to-mid teens. Visibility on refinancing with the ability to participate in a new deal in Q4'23 / Q1'24. 		





EUROFEU

Deal Characteristics	
Security Type	Senior Secured Loan
Hayfin Firmwide Position	c.€120m
Total Deal Size (Hayfin %)	€252m (48%)
Classification	Primary
Margin	E+550 bps
OID	2.5%
Contractual Maturity	2031
Expected IRR	9.1%

Date of Investment	April 2024
Country	France
Hayfin Industry	Business Services
Sponsor	IK Investment Partners
EBITDA	€35m
LTV	42%
Net Leverage	5.0x

Company Description	Eurofeu is a leading French fire safety player (#5 in France overall and #3 in Extinguishers) operating in the manufacturing, sale, installation, and maintenance of fire safety equipment. PF FY23 sales: €252m; Adj. EBITDA: €35m (14% margin); maintenance capex: €4.4m (~2% of sales)
Opportunity	 Primary opportunity to back IK Investment Partners' acquisition of Eurofeu (French fire safety player) from Capza (shareholder since 2020) Sale process highly competitive with large lineup of sponsors for both debt and equity EV consideration in the c.€470m context / [13-14]x EBITDA. €182m of Unitranche or 5.0x Opening Leverage @E+550bps / 97.5 (YT3 of 9.1%); < 50% LTV / E-C of 5.5x / FCF yield 6.4% + €70m ACF; PiK toggle with min. 3.5% cash interest, and 0.25% PiK premium
Investment Thesis	 Leading French fire safety player (#3 in Extinguishers) operating in the manufacturing, sale, installation, and maintenance of fire safety equipment Operates in the growing and resilient fire safety protection market, delivering a critical service which represent a low cost for clients Revenue largely composed of maintenance revenue (44%) and re-occurring revenue (c.20%+) driven by the maintenance + replacement of extinguishers (every 10 years in France driven by regulation and an annual maintenance) <i>i.e.</i> stable business with 2/3 recurring/re-occurring revenue Fragmented and diversified customer base composed of >36k large accounts within Eurofeu Solutions (61% of revenue) and >120k small accounts within Eurofeu Sécurité Incendie (25% of revenue). Remainder of the business being sale to distributors (14% of revenue) Unique positioning : only large player with a clear focus on fire safety market, strong commercial culture and production capacity. Clear competitive advantage vs. 2 largest players Chubb / Desautel and smaller players leading to organic market share gains under Capza ownership, expected to continue going forward (+12% p.a. top line organic growth between 2023 and 2028) outperforming market growth (+4% p.a.) Attractive financial profile (10% CAGR organic growth since 2021, stable gross margin over the period, slight increase in EBITDA margin resulting from operating leverage (organic growth + M&A), decent FCF generation (FY23E FCF yield of 4.0%) and relatively clean EBITDA
ESG	 Overall medium risk (Overall ESG Score: 2) with main due diligence focus being the manufacturing process, employee churn and emissions Key mitigants: Eurofeu has recently developed new products compliant with current French regulation - the most stringent across Europe - and has no history of employee litigation Current emissions are mainly derived from product transportation and manufacturing and are currently within expectations for a business of these characteristics. As the business grows, the sponsor intends to focus closely on emission efficiency as part of the manufacturing process.

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LEGAL EXECUTION & WORKOUTS

HAYFIN CAPITAL MANAGEMENT

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IN HOUSE LEGAL EXPERTISE: STRUCTURING & WORKOUT CAPABILITIES ENHANCE DOWNSIDE PROTECTION

- > 14 lawyers, including 5 dedicated professionals within the Legal Execution & Workouts team
- Investments sized to have a "seat at the table"
- > Ability to leverage Special Opportunities workout capabilities



Early, decisive action taken to manage underperforming businesses and credit events

Past performance is no guarantee of future results. No strategy, formula or approach can guarantee gains or avoid losses.





LEGAL AND WORKOUTS TEAM OVERVIEW



Stephen Bourne

MD, Legal Execution | 24 years exp.

Mr. Bourne joined Hayfin in 2010 and is a Managing Director responsible for legal execution of Hayfin's investments. Prior to joining Hayfin, Mr. Bourne was an Executive Director in Nomura's leveraged and acquisition finance division, within which he managed transaction executions. Before joining Nomura, Mr. Bourne spent four years at Lehman Brothers in the leveraged and acquisition finance division, which followed two years as a banking and finance lawyer at Allen & Overy and four years as a corporate lawyer at Gadens Lawyers (Australia). Mr. Bourne graduated from the Australian National University with an LLB/BA.

Restructurings are extremely labour and time intensive and require specialist expertise

In-house team of 5

with 15 years average experience



Erica Hughes Senior Manager, Deal Execution | 17 years exp.

Previous Experience Hogan Lovells



Nicola O'Regan Senior Manager, Deal Execution | 13 years exp.

Previous Experience Linklaters LLP



Vikas Mehta Senior Manager, Deal Execution | 12 years exp. Previous Experience Debevoise & Plimpton



Alex Pickett Manager, Deal Execution

| 11 years exp. **Previous Experience**

- Mills & Reeve
- Macfarlanes

Complements large investment team

based in key geographies

Over 80 restructurings

across Europe and the USA







HOW TO PROTECT VALUE IN DOWNSIDE SCENARIOS

Proactive approach to restructuring, with a systematic and rigorous portfolio monitoring review process to identify and address material underperformance in any investment.

When downside scenarios occur...

Material Underperformance					
Re-underwriting Credit and Workouts Team Analysis	Covenant Reset	Debt Repricing	Equity Injection	Refinancing / Sale	
Special Measures Committee Process	Extension	Tighter Controls	Structural Enhancements	Take Control of Business	
Decide on Approach and Implement					





DEVELOPMENT OF HAYFIN DIRECT LENDING WATCHLIST INVESTMENTS BETWEEN 2019 - 2022

- Focusing on the 2019-2022 period, we saw a total of 23 names enter our watchlist
- The vast majority of these names have already been realized at a profit (78%) or are again performing well (9%), and only
 one investment exited at a loss
- Since inception in 2009, Hayfin Direct Lending has only seen one realized loss on a default, implying an annualized realized loss rate of <1bp



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APPENDIX

HAYFIN CAPITAL MANAGEMENT

April 2024

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EXISTING HAYFIN-BALOISE DIRECT LENDING PORTFOLIO

Geographic Exposure*



United Kingdom Germany France Luxembourg Netherlands



Existing Portfolio

€ million	Country	Industry	Security Type	Classification	Committed Date	Gross Capital Invested	Gross Expected IRR
1 CloserStill	United Kingdom	Media	Senior	Primary	Sep-23	9.9	13.8%
2 Eurofeu	France	Professional Services	Senior	Primary	Feb-24	4.1	9.1%
3 Evoriel	France	Real Estate Management & Development	Senior	Primary	Feb-24	3.4	8.9%
4 GGW Group	Germany	Insurance	Senior	Primary	Oct-23	6.1	16.4%
5 GGW Group II	Germany	Insurance	Senior	Primary	Dec-23	3.2	9.2%
6 Goodlife	Netherlands	Food Products	Senior	Primary	Mar-24	2.0	9.5%
7 Zedra	Luxembourg	Diversified Financial Services	Senior	Primary	Dec-23	4.8	10.3%
7 Total Unrealised						33.6	

Industry Exposure*

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*As a % of Gross Capital Invested. **15** Preliminary Portfolio Data as of March 31st, 2024.

Gross expected IRR based on cash flows of the underlying investments converted to Euro at the 31 March 2024 FX rate.





PIPELINE

Investment	Investment 1	Investment 2	Investment 3	Investment 4	Investment 5	Investment 6	Investment 7
Commitment (€ million)	€ 82	€ 145	€ 340	€ 150	€ 325	€ 258	€ 305
Baloise Commitment (€ million)	€3	€5	€ 12	€2	€ 10	€8	€9
Currency	EUR	EUR	EUR	GBP	EUR	CHF	USD
Country	France	France	France	UK	Belgium	Switzerland	UK
Industry	Industrials	Financial Services	Business Services	Healthcare	Business Services	Consumer Staples	Maritime
EBITDA (€ million)	€ 46	€ 25	€ 82	€ 138	€ 50	€ 58	€ 90
Leverage	4.6x	5.8x	3.8x	4.6x	4.5x	4.6x	3.9x
LTV	58%	39%	52%	31%	40%	51%	46%
Margin (bps)	650	625	625	600	575	550	575
OID/fees	1.75%	2.50%	2.50%	2.00%	2.50%	2.25%	2.50%
Expected Signing Date	Q2 24	Q2 24	Q2 24	Q2 24	Q2 24	Q2 24	Q2 24