

LGT  CAPITAL PARTNERS

ANNUAL
INVESTOR
CONFERENCE
2026

Co-investments: predictability and fee efficiency in modern PE portfolios

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April 2026

Confidential

Risk factors

Investors should carefully consider the product's risks as detailed in the fund offering documentation. The risks related to alternative investments generally include, without limitation:

- **Alternative investments are speculative, involve complex instruments, and carry a high degree of risk.** Such investments generally involve additional risks including higher levels of borrowing, limited transferability of investments, reduced investor protection, and less information to investors than would apply in major securities markets. An investment should only be made by those persons who could sustain a loss on their investment and is only suitable for professional investors.
- Investments can be subject to illiquidity, meaning there may be no buyer or seller available when the investor desires to invest or divest.
- The value of investments may be affected by uncertainties such as political developments, changes in government policies, changes in taxation, restrictions on foreign investments and currency repatriation, unfavorable exchange rate movements, and other developments in the laws and regulations of countries in which investments are made. This product may include investments in emerging markets. Emerging markets investments present heightened political risks, economic risks, credit risks, exchange rate risks, market liquidity risks, legal risks, settlement risks, market risks, shareholder risk, and creditor risk.
- Additional risks of alternative investments include: (i) substantial or total loss on the investment due to extensive use of debt capital, (ii) incentives to make investments that are riskier or more speculative due to performance based compensation, (iii) volatility of returns, (iv) potential lack of diversification and resulting higher risk due to concentration, (v) high fees and expenses that may offset profits, (vi) no requirement to provide periodic pricing or valuation information to investors, (vii) complex tax structures and delays in distributing important tax information, (viii) fewer regulatory requirements than registered funds, (ix) credit risks i.e. the failure of counterparties to meet contractual financial obligations, and (x) operational risk due to insufficient internal processes or systems, misbehavior of staff or external circumstances.
- With regard to private markets investments specifically, investors are required to contribute capital as and when requested, any default may trigger substantial penalties, and prior distributions to investors can be recalled, and investors may be bound to lock-up periods as lengthy as 15 years.

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ESG investment strategies integrate environmental, social and governance (ESG) factors into the investment process. Investors should note the Investment Manager’s assessment of ESG characteristics may change over time and the ESG conclusions of the Investment Manager might not reflect the ESG views of investors. There is no guarantee that a company meets the expectations in relation to ESG. LGT CP integrates an assessment of Sustainability Risks into its investment processes. The results of this assessment and the potential impact on returns may vary. LGT CP or the appointed manager may rely on third-party ESG data or research providers to produce any ESG-related analysis. Such data or research may be imprecise, incorrect or unavailable and the resulting analysis may be impacted. It is considered that the policies adopted to assess and mitigate Sustainability Risks may mitigate such risks to the fund. This Fund is aligned with Article 8 of (EU) 2019/2088, but does not have carbon reductions as its objective. It does not attain its portion of sustainable investment, if applicable, in the manner prescribed in Article 9(3) of such regulation. Investors should note that, relative to the expectations of the Autorité des Marchés Financiers, this fund presents disproportionate communication on the consideration of non-financial criteria in its investment policy. Further, it is considered that the name of this fund is disproportionate to the AMF’s consideration of non-financial criteria. The “do no significant harm” principle applies only to those investments underlying the financial product that take into account the EU criteria for environmentally sustainable economic activities. The investments underlying the remaining portion of this financial product do not take into account the EU criteria for environmentally sustainable economic activities. This product is based overseas and is not subject to FCA sustainable investment labelling and disclosure requirements. Further details on ESG integration and sustainability-related stewardship can be found on lgtcp.com.

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Established global co-investment practice



Source: LGT Capital Partners. Performance data net of all fees, expenses and carried interest charged by underlying investment vehicles, gross of LGT CP fees (as of 31 December 2025). Returns may increase or decrease as a result of currency fluctuations. 1) At the time of co-investment LGT CP had an existing relationship through a primary and/or secondary investment with the manager; 2) Across all direct investments since 2010, excluding venture and infrastructure deals; 3) Quartile ranking based on Cambridge Associates benchmark by IRR, as percentage of all GPs in CCO II and CCO III with buyout funds with vintage years 2010 to 2020. 4) Asia-Pacific investments are excluded to reflect the revised CCO strategy.

Primary platform provides differentiated access to small and mid-market opportunities

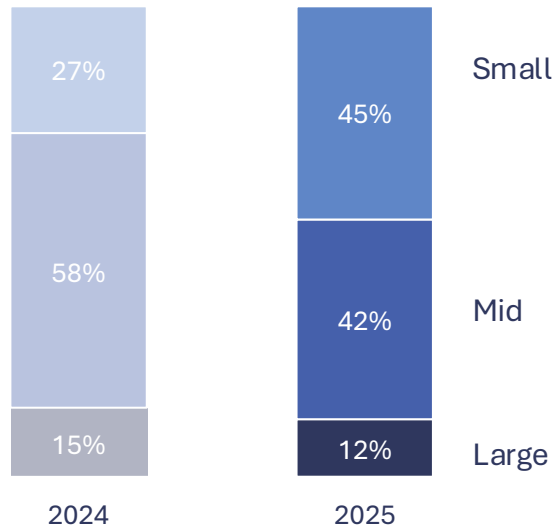
Sizeable primary platform

Strong and growing deal flow

Focus on small to mid-market

Annual commitments to private equity funds¹

~USD 4bn

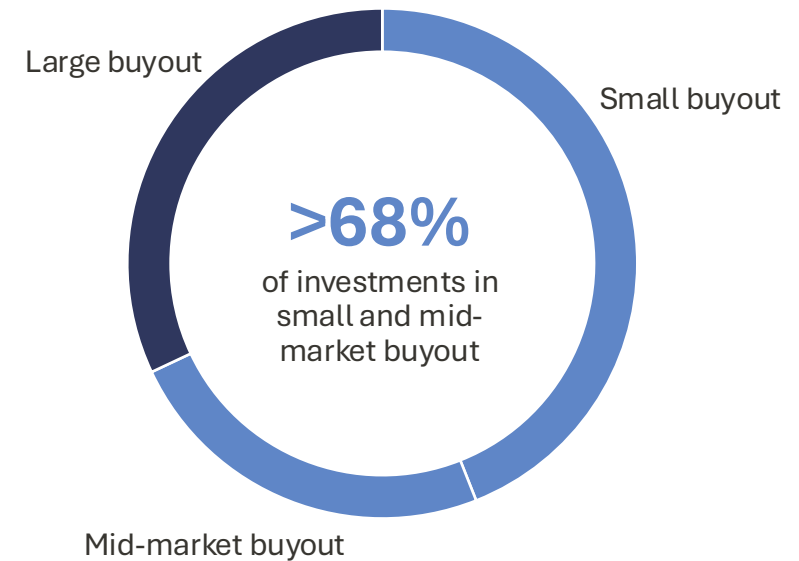


Annual co-investments received

700 deals



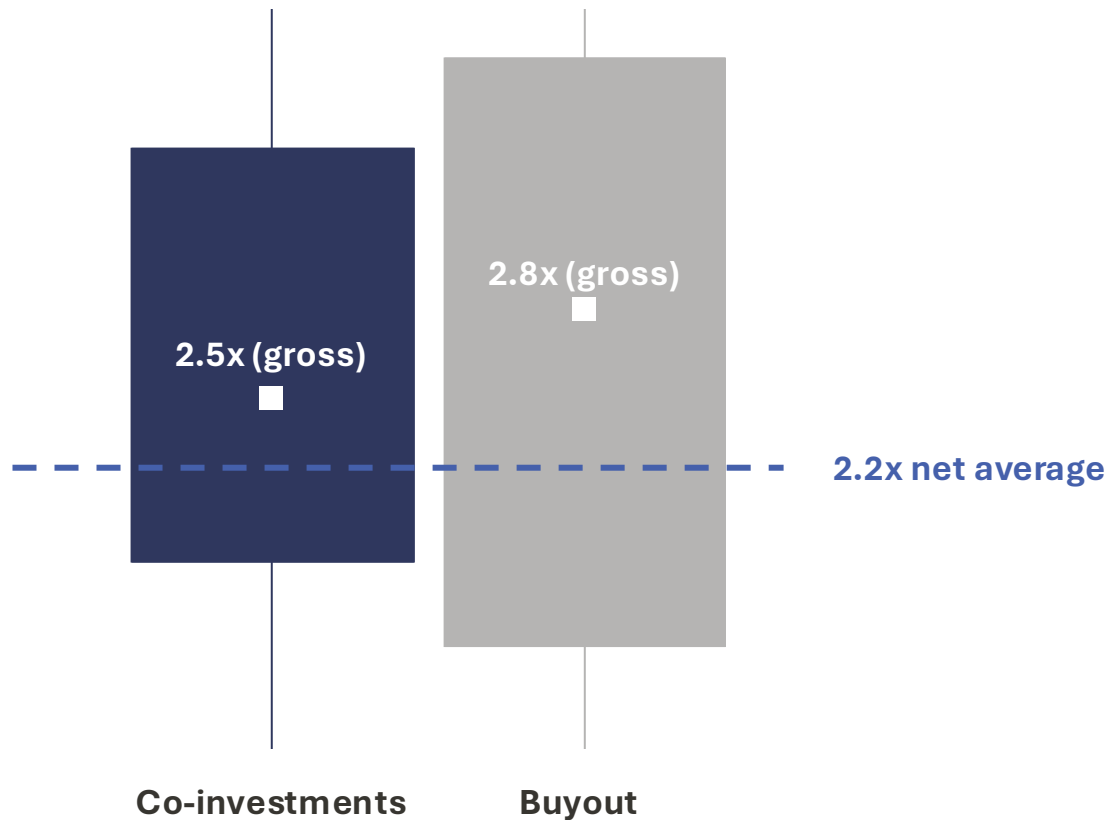
CCO I-III diversification by market segment²



Source: LGT CP. Data as of 31 December 2025. 1) Diversification by market segment is calculated as a percentage of the total commitments. Small buyout defined as EV <USD 500 million, mid-market buyout between USD 500 and USD 1.5 billion, large buyout more than USD 1.5 billion. 2) "Focus on small and mid-market" for CCO I-III investments as a percentage of the total number of investments made. Data as of 31 December 2025.

Private equity returns with lower volatility

Average performance (TV/PI)



Attractive risk adjusted returns

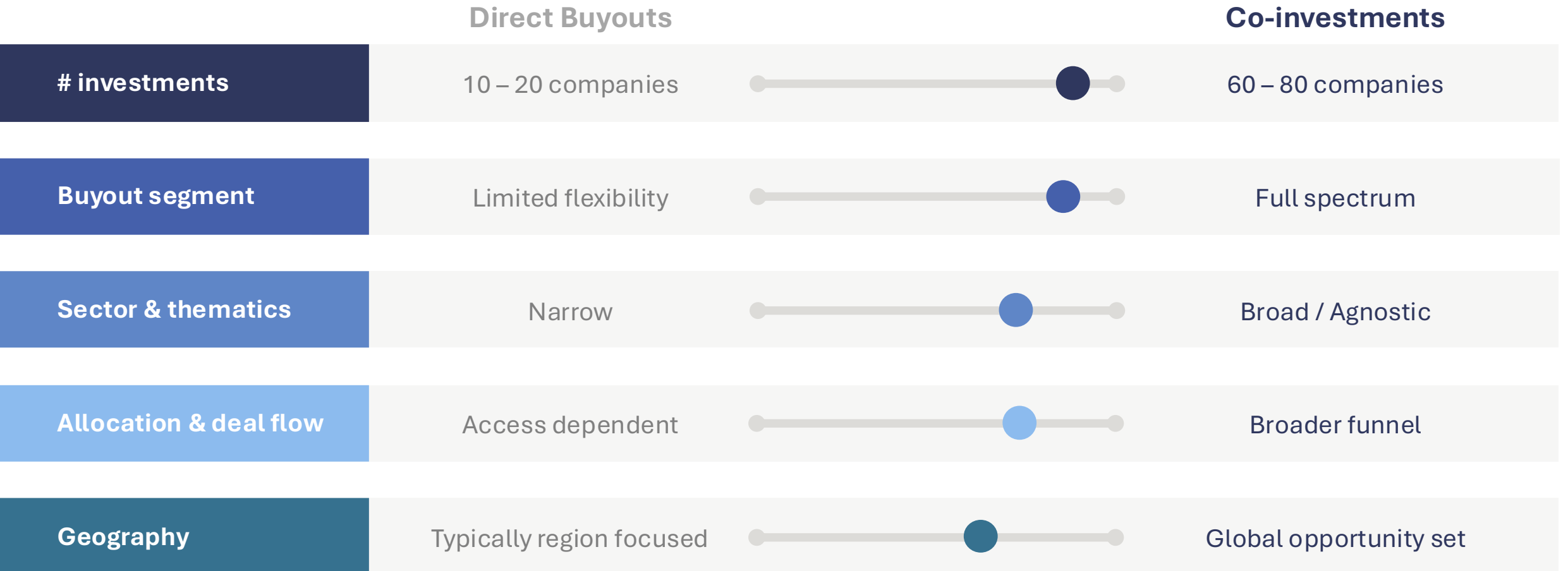


Lower fees



More predictable cash flows

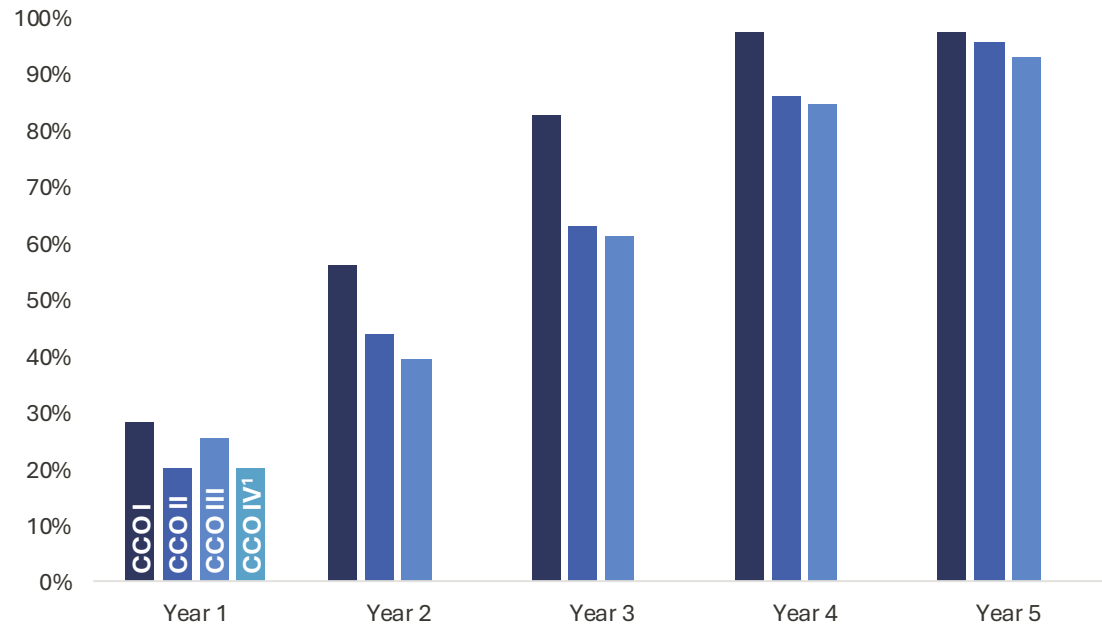
Co-investment funds benefit from broader opportunity set



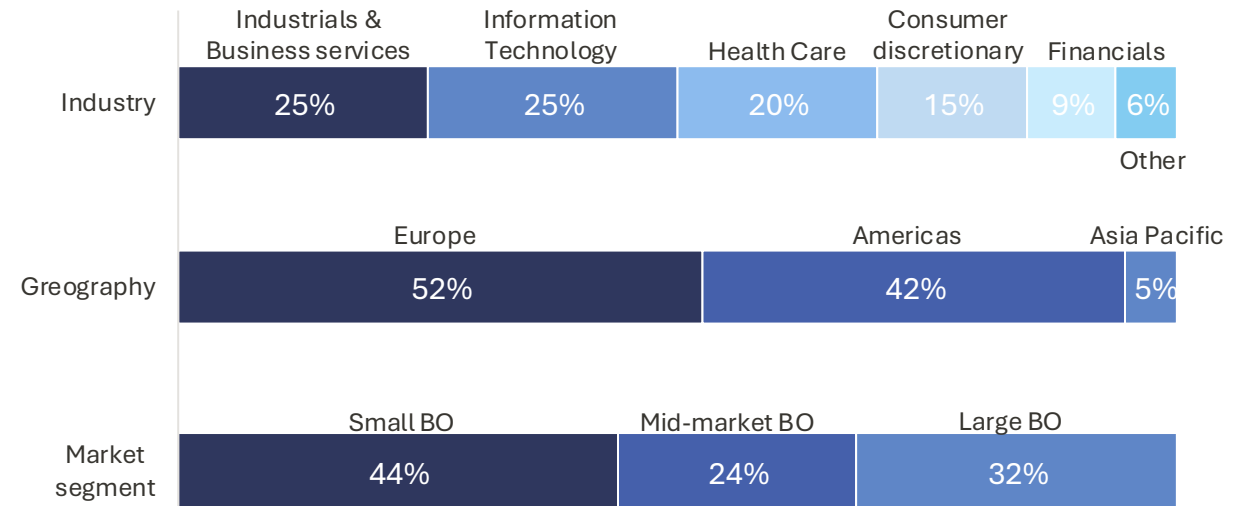
Reliable portfolio construction

Consistent deployment

Average commitment of CCO funds by year of investment



Real diversification



30+ managers per fund

Source: LGT CP. Data as of 31 December 2025. Diversification by industry and geography are calculated by percentage of total commitments across all CCO funds whereas diversification by market segment is calculated as a percentage of the total number of investments. For illustrative purposes only and there is no guarantee that current allocations will be maintained. 1 CCO IV is only 9 months into the investment period.

Substantial liquidity events across the Crown Co-investment Opportunities series (CCO)

USD 925m

proceeds generated in 2025 and 2026 YTD

22%

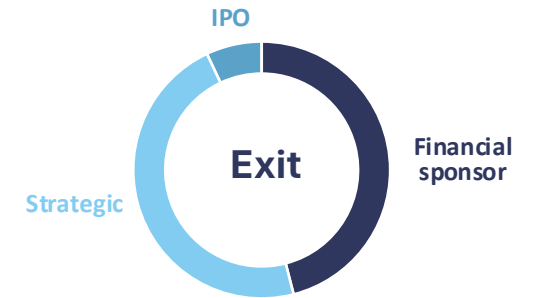
portfolio distribution yield p.a.

2.7x

portfolio TV/PI

17%

portfolio uplift at exit

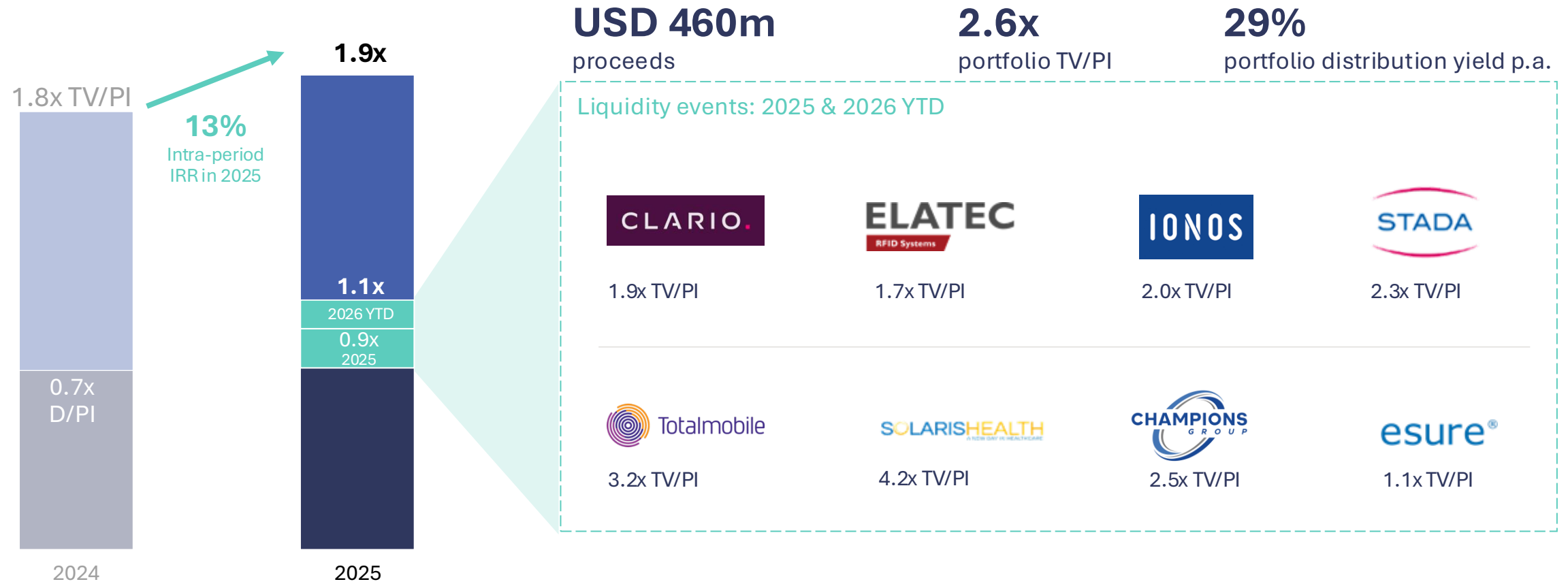


Healthcare	Financials	Information Technology	Industrials & Business Services	Consumer
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This section displays logos for various companies grouped by industry. The Healthcare group includes Action Behavior Centers, Clario, Solaris Health, and Medline. The Financials group includes Stada, Sotera Health, KBRA, Aareal, Aareon, and esure. The Information Technology group includes Worldpay, Thesis, ELATEC, IONOS, and Totalmobile. The Industrials & Business Services group includes Spi, TRC, and Champions Group. The Consumer group includes Barry's and Allegro.

Source: LGT CP. Inclusive of realized and partially realized assets and proceeds received from 1 January 2025 to 1 April 2026, in USD. Performance data net of all fees, expenses and carried interest charged by underlying investment vehicles, gross of LGT CP fees. Portfolio TV/PI and valuation uplift is based on weighted average total value at exit. Data references companies sold, excluding write-offs in the period. Returns may increase or decrease as a result of currency fluctuations. Numbers might not add up due to rounding.

CCO II is now fully de-risked



Source: LGT CP. Note: performance data net of fees, expenses and carried interest charged by underlying vehicles, gross of LGT Capital Partners fees, expenses, and carried interest (as of 31 December 2025 and 1 April 2026). TV/PI on exits is based on weighted average. Returns may increase or decrease as a result of currency fluctuations. Numbers might not add up due to rounding.

Totalmobile



Portfolio return:

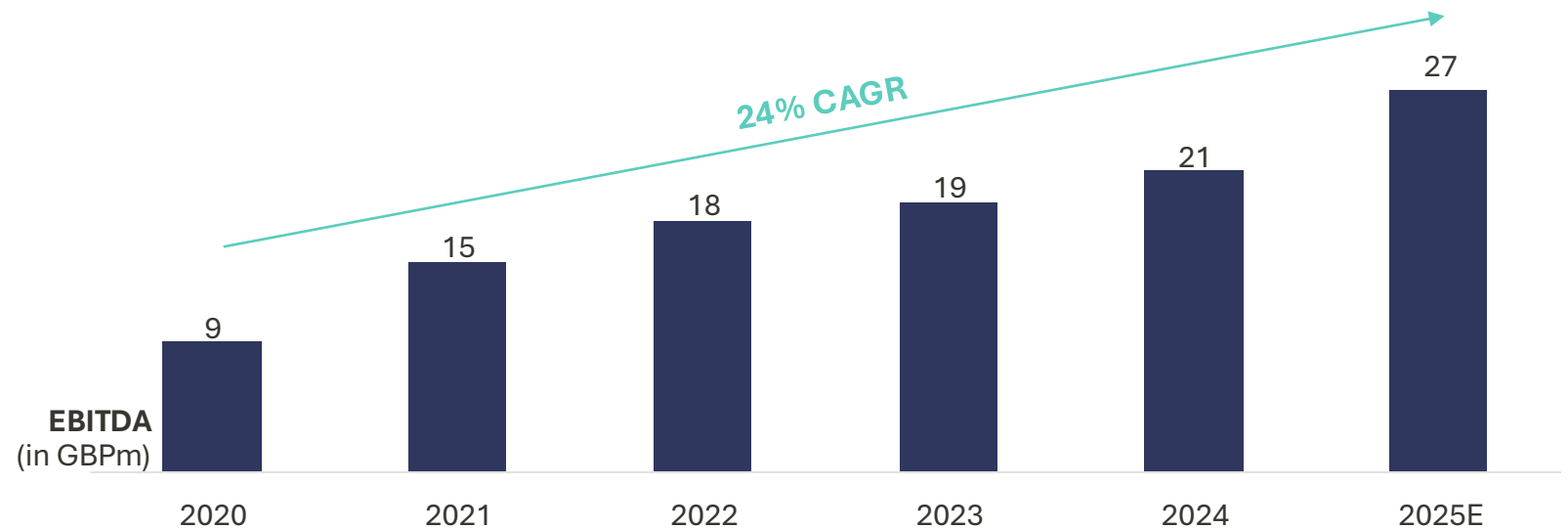
3.2x TV/PI

25% IRR

Entry: **2020** Exit: **2025**

Growth of high-performing field-service management platform

- Built a leading field-service platform
- Clear focus on tech and AI enhancement
- Successful buy and build execution



Source: LGT CP. Performance data net of fees, expenses and carried interest charged by underlying investments, gross of LGT CP fees as of 31 December 2025. Fees are only taken on the fund level and are not applied to individual transactions. Gross returns do not reflect the impact of management fees, expenses, and carried interest, which reduce returns to investors. Performance would have been lower had LGT CP fees been applied. There is no guarantee that similar investments will be made. Returns may increase or decrease as a result of currency fluctuations.

CCO III delivers strong early performance and liquidity



Source: LGT CP. Note: performance data net of fees, expenses and carried interest charged by underlying vehicles, gross of LGT Capital Partners fees, expenses, and carried interest (as of 31 December 2025 and 1 April 2026). TV/PI on exits is based on weighted average. Returns may increase or decrease as a result of currency fluctuations. Numbers might not add up due to rounding.

Kroll Bond Rating Agency



Portfolio return:

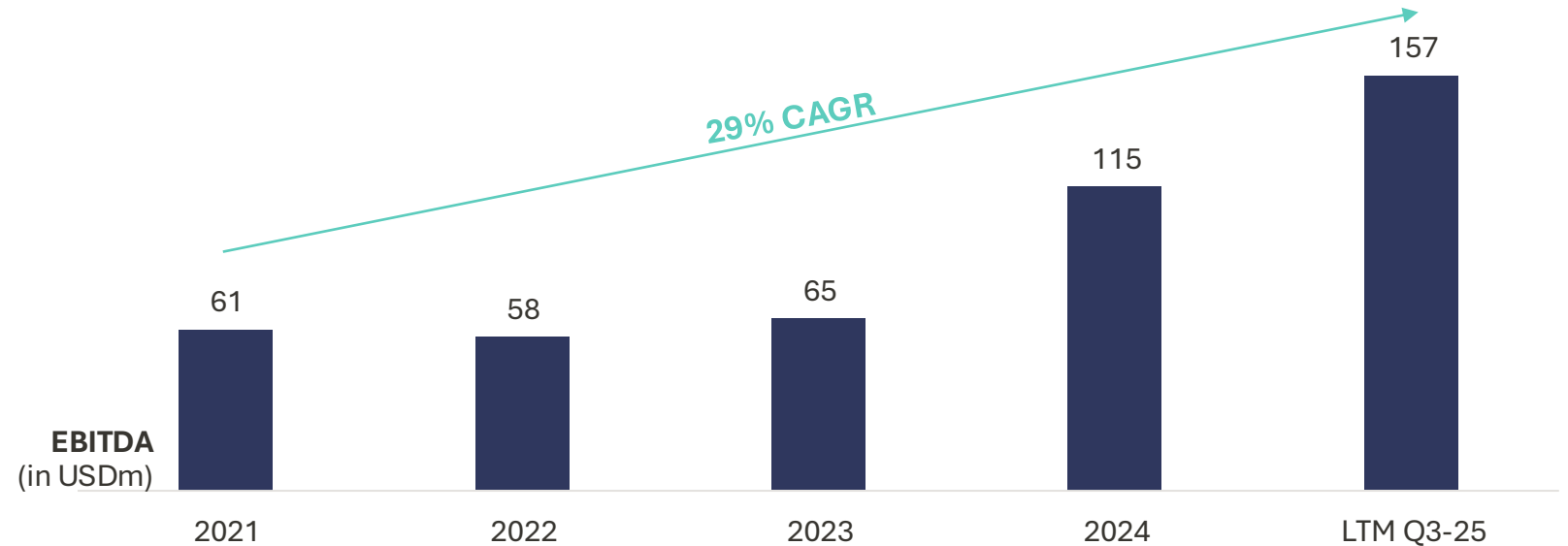
4.0x TV/PI

40% IRR

Entry: **2021** Exit: **2026**

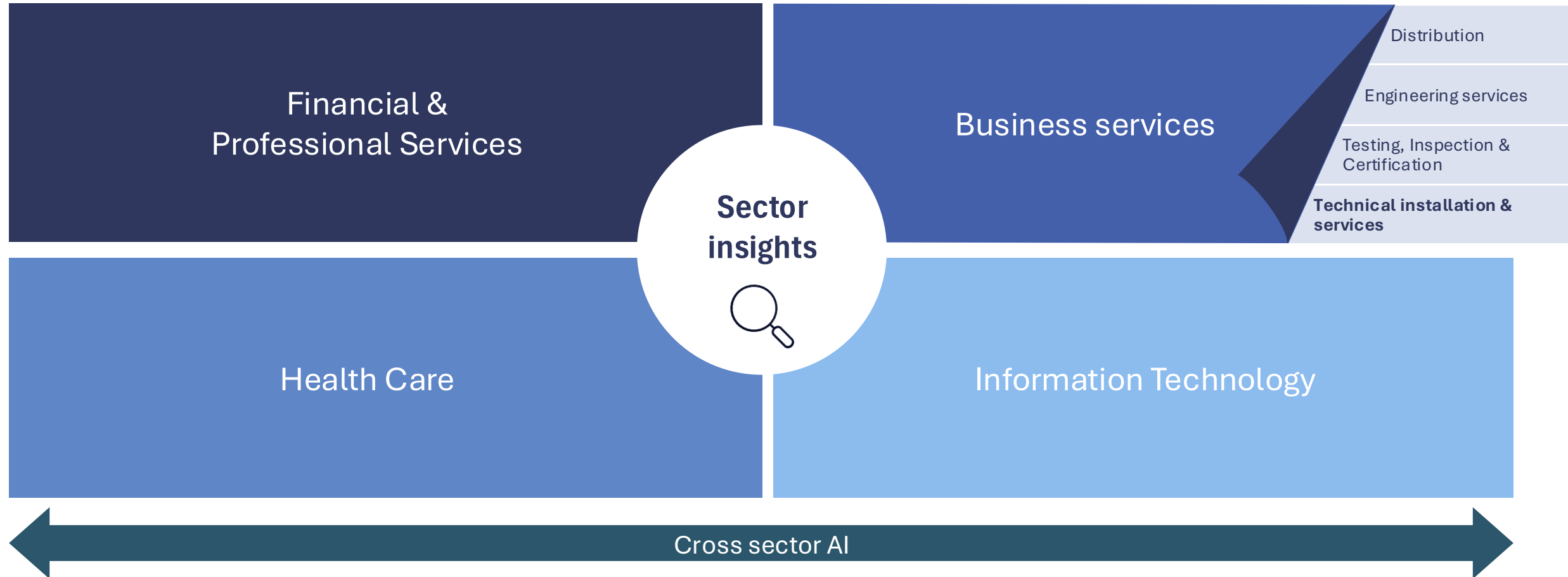
Scaling of a global ratings & data platform

- Expanded a leading global credit-rating franchise
- Accelerated data and analytics capabilities
- Strong earnings growth



Source: LGT CP. Performance data net of fees, expenses and carried interest charged by underlying investments, gross of LGT CP fees as of 31 March 2025. Fees are only taken on the fund level and are not applied to individual transactions. Gross returns do not reflect the impact of management fees, expenses, and carried interest, which reduce returns to investors. Performance would have been lower had LGT CP fees been applied. There is no guarantee that similar investments will be made. Returns may increase or decrease as a result of currency fluctuations.

Deep sector insights underpin every investment











Differentiated insights into local markets



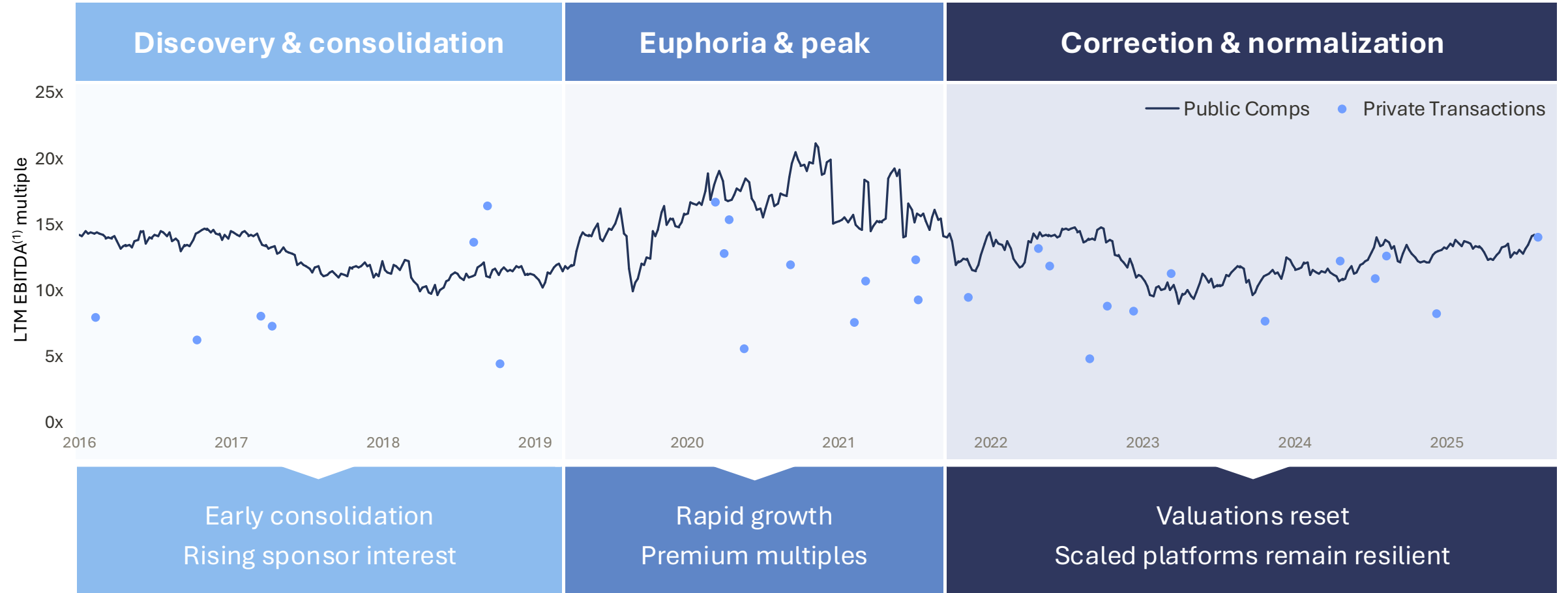
Technical installation and services



- Market overview
- Structural trends
- Market resilience

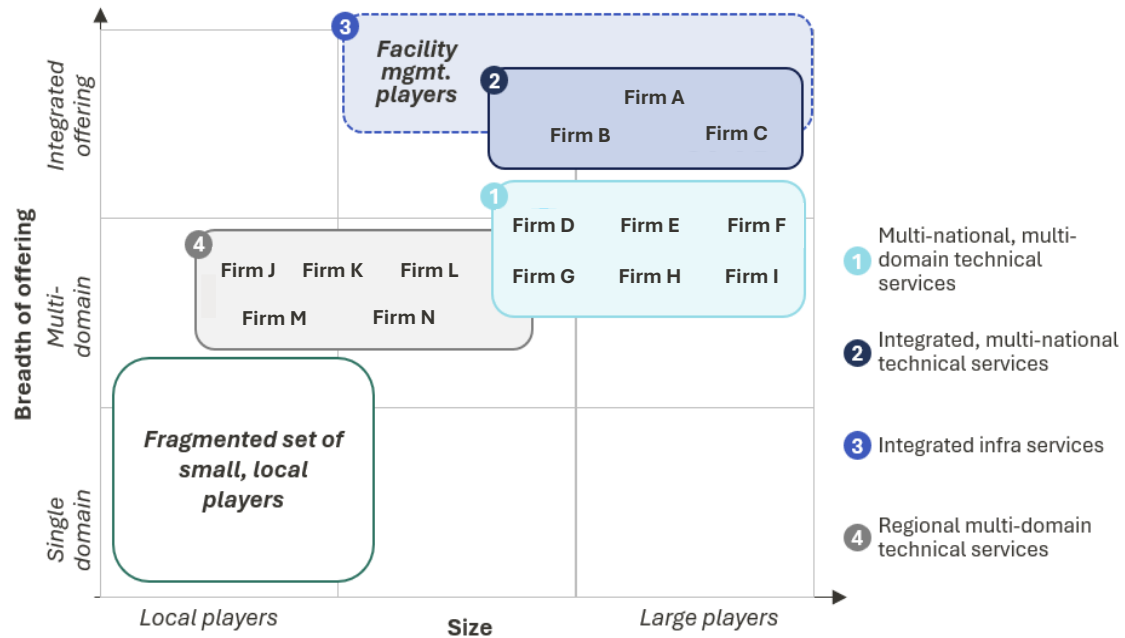
Market mapping		
Market size €500bn+	Annual growth 4 – 6%	Fragmented market players
		
		
		
Attributes	Key risks	
Stable and resilient market	Integration challenges	
Market consolidation opportunity	Project execution	

Valuation evolution of technical installation and services sector



Detailed benchmarking based on proprietary data

Competitive landscape evaluation

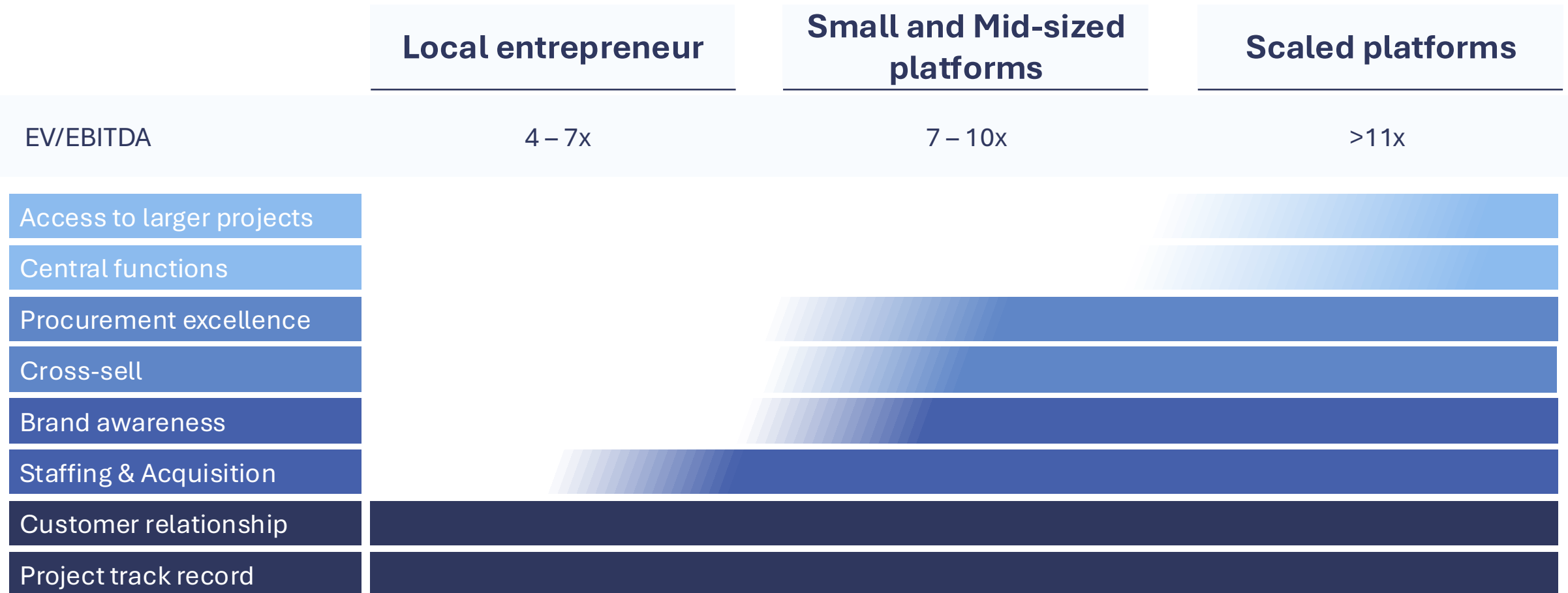


KPI summary

EURm	Scaled Private A	Scaled Private B	Scaled Private C	Scaled Private D	Scaled Public A	Scaled Public B	Small Private A	Small Private B
HQ (Country)	Netherlands	Finland	Sweden	Netherlands	Sweden	Sweden	Norway	Norway
Est. projects as a % of revenue	56%	64%	~60%	37%	51%	52%	48%	65%
Geography								
Financials								
Investment date	Jun-26	Oct-23	Dec-22	Dec-22	n.a.	n.a.	Jul-25	May-24
Enterprise value	3,661	1,427	1,047	789	1,092	2,067	65	125
EV / LTM EBITDA (pre-IFRS 16)	14.1x	11.3x	11.9x	11.7x	13.9x	13.1x	8.3x	7.5x
Revenues								
	2,040	2,526	1,207	789	1,235	2,598	94	154
EBITA margin	13%	5%	7%	8%	6%	6%	9%	10%
Cash conversion	91%	102%	95%	n.a.	83%	99%	84%	82%
L3Y revenue CAGR	65%	5%	7%	17%	15%	11%	8%	13%
L3Y organic revenue CAGR	3%	4%	3%	7%	1%	5%	8%	13%
M&A (% of sales acquired p.a.)								
	61%	n.a.	4%	10%	14%	6%	0%	0%
L3Y Avg. Sales acquired p.a.	€262m p.a.	€57m p.a.	€78m p.a.	€57m p.a.	€74m p.a.	€107m p.a.	n.m.	n.m.

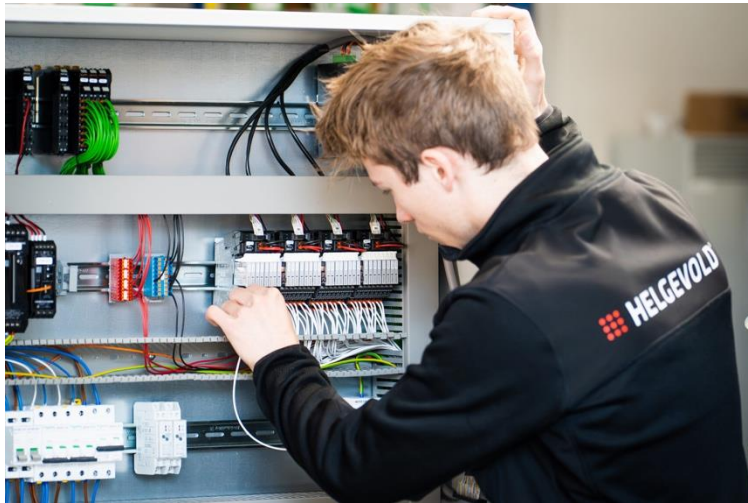
Key KPIs

Key value creation drivers and benefits of scale



Clear positioning and proprietary angles drive deal making

Consolidating fragmented vertical markets



TEKNI GRUPPEN



Leverage proprietary angles and access



GREENWOOD INDUSTRIES, INC.



Upgrade businesses to create value



Ticker	Performance	Current	Feb
US10Y	93521	98149	78675
TSLA	97121	97121	21462
AMZN	96528	96528	79786
LIBER	94390	94390	33186
JPI0Y	94074	94074	19321
US10Y	93521	98149	78675

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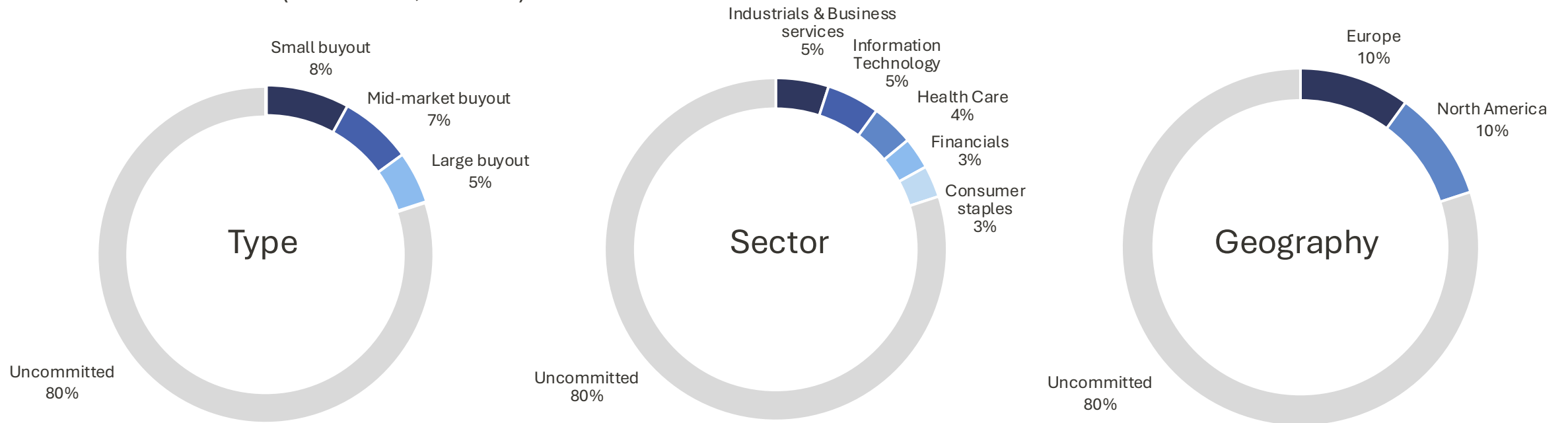
1 // Using the Theming API
2 import { themeQuartz } from 'ag-grid-community';
3
4 const myTheme = themeQuartz.withParams({
5   "spacing": 4
6 });
    
```

AG Grid



CCO IV – continuation of well-established co-investment strategy

Portfolio construction (illustrative, CCO IV)



20% committed
15 transactions

Attractive pipeline

LGT CP co-investment platform

Attractive
risk-adjusted
returns

Focus on small
and mid-market
buyouts

Differentiated
access and
insights

Strong
momentum and
exit activity

Glossary

AB	Advisory Board
Article 8	ESG investment strategies integrate environmental, social and governance (ESG) factors into the investment process. Investors should note the Investment Manager’s assessment of ESG characteristics may change over time and the ESG conclusions of the Investment Manager might not reflect the ESG views of investors. There is no guarantee that a company meets the expectations in relation to ESG. LGT CP integrates an assessment of Sustainability Risks into its investment processes. The results of this assessment and the potential impact on returns may vary. LGT CP or the appointed manager may rely on third-party ESG data or research providers to produce any ESG-related analysis. Such data or research may be imprecise, incorrect or unavailable and the resulting analysis may be impacted. It is considered that the policies adopted to assess and mitigate Sustainability Risks may mitigate such risks to the fund. This Sub-Fund is considered to meet the criteria of an Art. 8 fund under EU 2019/2088. Investors should note that, relative to the expectations of the Autorité des Marchés Financiers, this fund presents disproportionate communication on the consideration of non-financial criteria in its investment policy. Further, it is considered that the name of this fund is disproportionate to the AMF’s consideration of non-financial criteria. The “do no significant harm” principle applies only to those investments underlying the financial product that take into account the EU criteria for environmentally sustainable economic activities. The investments underlying the remaining portion of this financial product do not take into account the EU criteria for environmentally sustainable economic activities. Further details on ESG integration and sustainability-related stewardship can be found on lgtcp.com .
AuM	Assets under Management
A global multi-alternatives platform or LGT Capital Partners	LGT Capital Partners (“LGT Capital Partners” or “LGT CP”) includes LGT Capital Partners Ltd., LGT Capital Partners (USA) Inc., LGT Capital Partners (Asia-Pacific) Limited, LGT Capital Partners (Australia) Pty Limited, LGT Capital Partners (Dubai) Limited, LGT Capital Partners (FL) Ltd., LGT Capital Partners (Ireland) Limited, LGT Capital Partners (Japan) Co., Ltd., LGT Capital Partners (U.K.) Limited, LGT ILS Partners Ltd., LGT Investment Consulting (Beijing) Ltd., LGT Private Debt (France) S.A.S., and LGT Private Debt (UK) Ltd., LGT Private Debt (Germany) GmbH and ECAS Agent SAS

D/PI	Ratio between distributions (D) and paid-in (PI)
CCO (closed for investors)	Crown Co-investment Opportunities
CCO II (closed for investors)	Crown Co-investment Opportunities II
CCO III (closed for investors)	Crown Co-investment Opportunities III
ESG	Environment, Social and Governance
EBITDA	Earnings before Interests, Taxes, Depreciation and Amortization
GP	General Partner
IC	Investment Committee
IRR	Internal Rate of Return
LP	Limited Partner
LGT Group endowment or The Princely Strategy	The LGT Group Endowment Fund follows the same investment approach to that used for the Princely Family of Liechtenstein. This investment strategy invests in a broad range of investment opportunities worldwide. The investments are often made indirectly via the active selection of global asset managers.
NAV	Net Asset Value
PE	Private Equity
UN PRI	United Nations Principles for Responsible Investing
TV/PI	Ratio between total value (TV) and paid-in (PI)
LTM	Last twelve months
PIK	Payment in Kind

Additional information (1/3)

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Additional information (2/3)

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Additional information (3/3)

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